CONSTRAINTS · MANAGE RISKS

Scenario Split

Prepare for the two or three branches that matter — so you're ready whichever one arrives.

Facilitator _____

Team / date _____

1 THE DECISION WE DON'T CONTROL *the fork that matters to our plan*

THE FUTURE WE'VE QUIETLY BEEN PLANNING FOR

name the assumption out loud — you can't split a future you haven't admitted to

2 · THE BRANCH	3 · READINESS ACTION — STARTABLE THIS WEEK	OWNER	5 · TRIGGER — THE FIRST SIGNAL WE'LL SEE
A *what could happen*	*what we'd do now to be ready*		*tells us this branch is the real one*
B			
C *only if it earns its place*			

4 · THE DISTINCTNESS GATE — RUN IT BEFORE YOU FINISH

Plausible isn't enough. Decision-relevant is the bar.

- ☐ No two branches share a readiness action
- ☐ Every branch changes what we'd do *this week*
- ☐ Two strong branches beat three weak ones

A forecast isn't a plan.

If two branches lead to the same action, they're the same branch — reject one · two or three only · every branch needs a trigger · treat every remaining branch as equally real

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